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Abertis Foundation



Dartford Crossing, London.

Together we move the world

At Abertis we operate close to 8,000 kilometres of high-capacity, high-quality toll roads worldwide. We have one priority: the safety of all the travellers who use our roads.

We want to be part of the solution to the challenges associated with increasing global mobility. That's why our commitment to society is geared towards long-term investment in high-quality, sustainable infrastructures.

We have been working for over 60 years to be a key player in the financing and sustainable management of the infrastructures of the future. Our track record is our guarantee as a great partner for the public sector in this challenge of our time.

This is how we want to build on our success for the benefit of our employees, customers and partners. Ultimately, for the benefit of the society in which we live.

1 Abertis at a glance

World leader



15 countries



8,000 km



12,000 employees



Best practices



More than 60 years' experience



Excellence in management

Major partner for the infrastructures of the future



Reference partner for the Public Administrations and other stakeholders



Alliance with major financial investors



Stability in the global concession portfolio



Growth in countries with stable frameworks

Sustainable mobility



Global road safety actions



Innovation for mobility



Pioneers in electronic tolling and satellite solutions



Smart Cities Development



Technology for mobility



Use of more sustainable materials



Transition to low-emission vehicle fleets

Value-creation



-21.8% reduction in polluting emissions in the last year



1,726€m tax contribution



Safety plan for our employees



Economic and social development



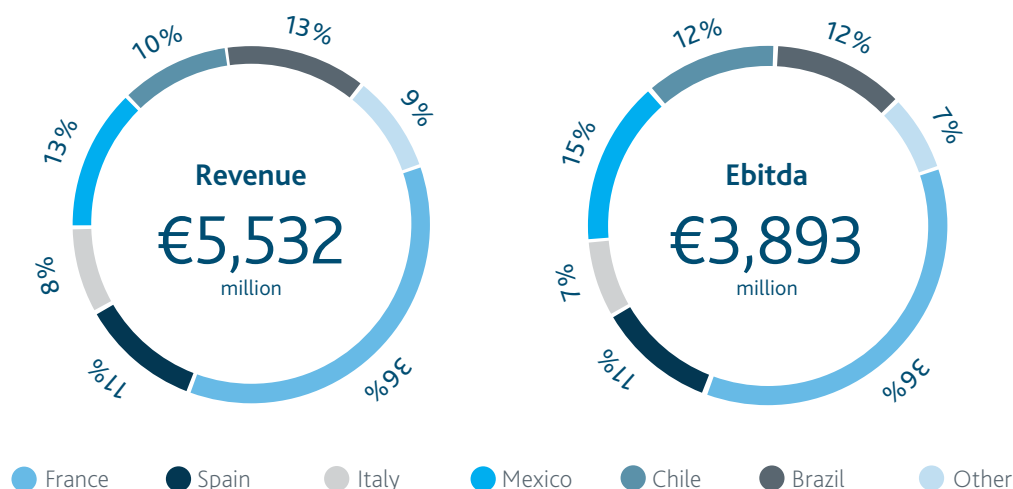
96% of purchases from local suppliers



100-plus projects linked to ESG Plan

2 Financial strength

Main financial indicators



Efficient balance sheet management



Investment last year €4,959^{**}_m

(*) total bonds issued by Group
(**) €4,063m allocated to new acquisitions

3 Main business lines





-  Spain
-  France
-  Chile
-  Brazil
-  Italy
-  Puerto Rico
-  Mexico
-  Argentina
-  India
-  United Kingdom
-  Ireland
-  USA
-  Canada
-  Croatia
-  Qatar

SPAIN



Through its subsidiary Autopistas, Abertis is one of the main operators of high-quality, high-capacity roads in Spain thanks to the 633 kilometres under management.

Autopistas manages 7 concessions throughout the country: Avasa, Aucat, Castellana, Aulesa, Autovía del Camino, Túneles and Trados and has a minority stake in a further Autema (48 km).

In recent years, Autopistas has conducted an in-depth review of its business to guide it towards more sustainable mobility

with innovation projects focused on rolling out advanced mobility management solutions, on renewing materials, installing electric charging stations on all its roads, and self-consumption of energy.

All the Autopistas group companies share the goal of providing customers with responsible management of the roads they operate and facilitating safe, comfortable and quality travel experiences on every journey.



7 concessions



633 km (direct)



758



AP-68, Avasa, Spain.



FRANCE



Abertis' presence in France is channelled through Sanef, a concession group in which it holds a 100% stake. Sanef controls 22% of the country's total high-capacity network. It manages five of the seven toll road access routes to the Île de France (Paris region) and also traffic connecting Germany, Belgium and Luxembourg with the north of France.

France is Abertis' largest market, with a 36% contribution to Ebitda in 2023.

In recent years, Sanef has been carrying out an ambitious investment plan of nearly 600 million euros to improve its toll road network in France in exchange for an extension of the concession contracts. In addition, as part of its commitment to cleaner mobility, Sanef has installed 650 ultra-fast electric charging points distributed across all its service areas, as part of its sustainability strategy aimed at mitigating the effects of climate change and facilitating the transition to sustainable mobility.

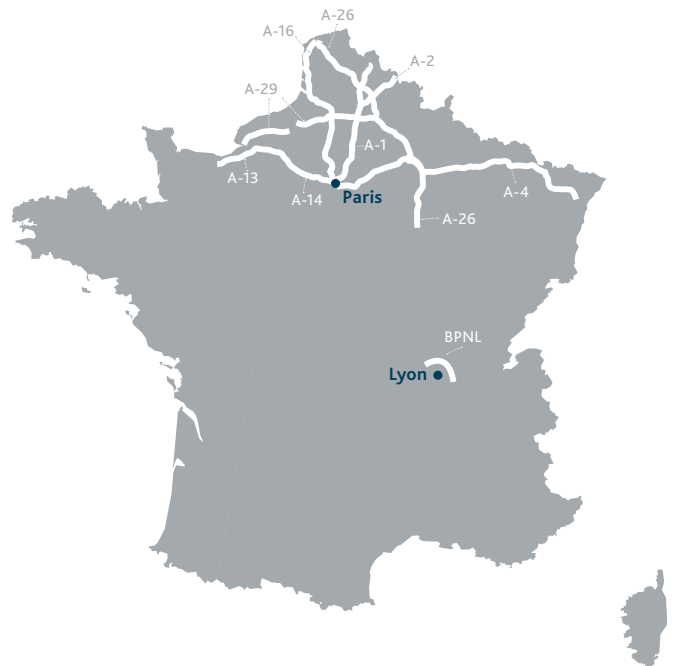
 2 concessions

 1,807 km (direct)

 2,300



A-13, Viaduc de Guerville, France.



ITALY



Abertis controls 91.64% of the Italian industrial group A4 Holding, whose main assets are the A4 Brescia - Padova and A31 toll roads.

A4 Holding operates 236 kilometres of toll roads, mostly in the Veneto region, one of Italy's most prosperous areas, with one of the country's highest levels of GDP and per capita income. It is a geographical area strategically located in the corridor connecting the industrial north of Italy with the economic centre of Europe.

The A4 Brescia – Padova toll road runs a distance of 146 kilometres between Brescia and Padova. With three lanes in each direction, it is one of the country's busiest toll roads. The 89 kilometre-long A31 (Autostrada della Valdadastico)



1 concession



236 km



458



A-4, Brescia – Padova, Italy.

BRAZIL



In Brazil, Abertis' subsidiary Arteris operates a total of 7 toll road concessions totalling more than 3,200 kilometres, consolidating its position as one of the largest toll road operators in the country.

It has a balanced portfolio of concessions divided between 2 concessionaires that report to the State of São Paulo, ViaPaulista and Intervias, and 5 others on the federal network - Fernão Dias, Regis Bittencourt, Litoral Sul, Planalto Sul and Fluminense.

In recent years, Arteris has been carrying out an extensive network expansion and improvement plan, having invested R\$17.6 billion between 2010 and 2023, including emblematic works such as the Contorno de Florianópolis in Santa Catarina.

Arteris has also made great efforts to improve road safety. In the decade 2010-2020, Arteris reduced fatalities by up to 50% on its roads, reaching the UN target for safer traffic.

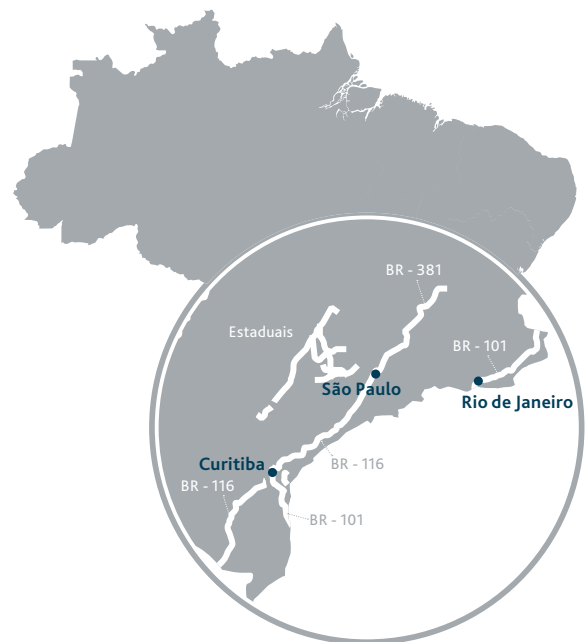
 7 concessions

 3,200 km

 4,260



BR-101 RJ/North, Rio de Janeiro, Brazil.



CHILE



In Chile, Abertis is the largest toll road operator in traffic volume terms, and through its subsidiary VíasChile it manages 412 kilometres through four concessions in the Metropolitan and Valparaíso regions: Rutas del Pacífico, Autopista Los Libertadores and Autopista Los Andes; which connect Santiago with the country's main ports. It also operates the Autopista Central, the busiest urban toll road in Chile and the main connecting road of the country's capital.

VíasChile has finished transforming all of Santiago's access roads to barrier-free

toll systems, a historic milestone which demonstrates its commitment to electronic tolling and to more efficient, convenient, cleaner and safer mobility.

Proof of this is that Autopista Central, which began operating in 2004, became the first urban concessioned highway in the Metropolitan Region, and with it Chile became a leader in Latin America when it began operating the free-flow electronic toll system and a pioneer worldwide in applying this system in an interoperable manner.



4 concessions



412 km



469



Central, Santa Isabel, Santiago de Chile, Chile.



MEXICO



Abertis is present in Mexico through Red de Carreteras de Occidente (RCO), one of the country's largest toll road operators. RCO controls five concessionaires that manage eight toll roads and totaling more than 1.000 kilometres. Its toll road network is one of the most important in Mexico and forms the backbone of the road network in the central-west region, connecting its two largest cities, Mexico City and Guadalajara.

In 2020, the company reached an agreement with the government to invest in the country in exchange for a concession extension. RCO is set to more than 300 million euros in building three toll-free branch roads, in order to enhance mobility and safety in the states of Guanajuato, Michoacán and Jalisco.



5 concessions



1,011 km



1,525



Zapotlanejo – Guadalajara, Mexico.



ARGENTINA



In Argentina, Abertis manages two of the most important accesses to the city of Buenos Aires. Grupo Concesionario del Oeste (GCO) holds the concession for the Autopista del Oeste, which links the Federal Capital with the town of Luján; and Ausol holds the concession for the northern access, popularly known as the Panamericana highway, which includes the maintenance of the Autopista General Paz, an important ring road around the city.

Over the last few years, a comprehensive programme has been underway to enhance sustainability. Since 2022, 100% of electricity consumption is backed up by renewable sources, and they are the only road concessionaires in the country to do so. In addition, together the two companies manage 1,320 hectares of green areas along their routes, which represents a significant “green lung” for the 12 municipalities through which their roads run.



2 concessions



175 km



1,760



Panamerican, Buenos Aires, Argentina.



UNITED STATES



In the US, Abertis manages two concessions, Elizabeth River Crossings (ERC) in Portsmouth (Virginia) and Blue Ridge (Virginia) and Blue Ridge Transportation Group (BTG) in Houston (Texas).

ERC operates the Downtown Tunnel and the Midtown Tunnel as well as the Tunnel, as well as the non-toll extension of the Martin Luther King Expressway. Both tunnels operate under the barrier-free electronic tolling system and are two of the most and are two of the busiest

lanes in the Hampton Road metropolitan area, providing an essential link across the Elizabeth River, connecting the cities of Portsmouth and Norfolk.

In 2023, Abertis acquired BTG, a 10.3-mile toll managed lane project on a 61-mile segment of the SH 288 in Harris County, Texas. The SH 288 links downtown Houston's major employment center and the Texas Medical Center with the fast-growing residential communities of Harris County and Brazoria County.

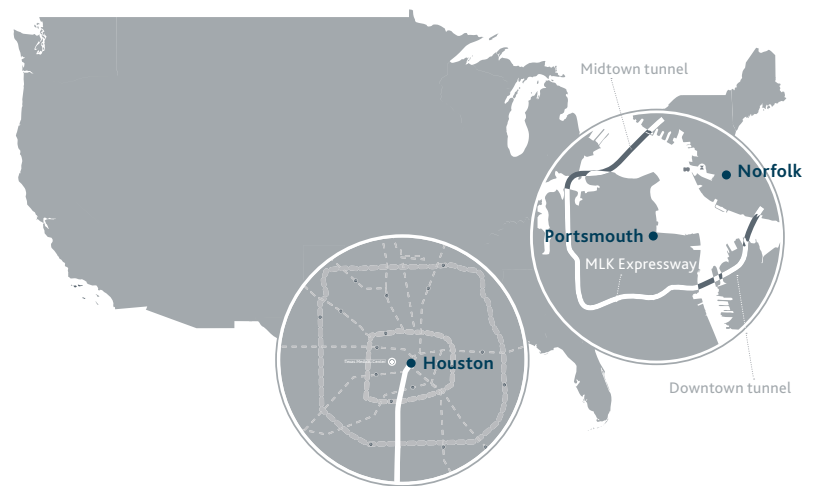
 2 concessions

 28 km

 213



SH-288, Texas, USA.



PUERTO RICO



Abertis is one of the main toll roads operators in Puerto Rico through Metropistas, the concessionaire that since 2011 has been operating the PR-5 and PR-22 toll roads, and which in December 2023 began operating the Island's other key roads, namely the PR-20, PR-52, PR-53 and PR-66, connecting more than 25 municipalities.

In collaboration with Emovis, an Abertis subsidiary that supplies toll technology, Metropistas manages its toll roads in an

innovative way, with electronic free-flow gantries allowing non-stop passage and a dynamic managed lane to alleviate congestion.

Abertis also fully owns Autopistas de Puerto Rico (APR), the company that holds the contract for the construction, maintenance and operation of the 2 km long Teodoro Moscoso Bridge over the San José Lagoon, which has connected San Juan with Isla Verde since 1994.

 3 concessions

 288 km

 150



PR-20, San Juan, Puerto Rico.

INDIA



In India, Abertis manages Isadak, which controls 100% of the concessionaire Jadcherla Expressways Private Limited (JEPL), which manages the NH-44; and 100% of Trichy Tollway Private Limited (TTPL), which holds the concession for the NH-38. These are two highways located in the states of Tamil Nadu and Telangana, both regions with economic growth above the average for India as a whole and with some of the highest GDP levels in the country.

The NH-38 highway is located in the state of Tamil Nadu, in the far south of the country. The state has seen its per capita income grow by

8% in the last decade and is also one of India's top tourist destinations.

This 94-kilometer-long corridor is a key corridor for the country and connects the industrial zones of Trichy and Madurai Trichy and Madurai with the state capital, Chennai. The NH-44 is located in the state of Telangana in south-central India. The toll road is part of the primary north-south traffic corridor and connects Hyderabad with Bangalore, the country's two main technology hubs. Fifty-eight kilometres long, it runs through a highly industrialised and commercial area.

 2 concessions

 152 km

 48



NH 45 Trichy-Ulundurpet. Chennai, India.

ABERTIS MOBILITY SERVICES



Abertis Mobility Services (AMS) is the Abertis Group competence centre, which specialises in rolling out mobility solutions and services that regulate the use of urban and interurban infrastructures.

With more than 40 years' experience and more than 700 employees in 12 countries, it is a trusted partner for toll authorities and agencies around the world.

It operates through its subsidiary Emovis in the USA, Latin America, the UK, Europe and Asia.



Services in 12 countries.



300 million transactions managed per year.



More than 40 years' experience.



150,000 fines issued on behalf of competent bodies.



2.5 million customer accounts.



700 people operating in ten European countries, America and Asia.



Services awarded prizes by internationally recognised institutions.



Puente Pell, Rhode Island - Estados Unidos.

4 A step further in our ESG goals

Our 2022-2030 Sustainability Strategy is divided into three main pillars, which respond to our commitments to ensure that land transport infrastructures actively contribute to meeting today's economic, environmental and social challenges.

3 MAJOR SUSTAINABILITY AXES 2022-2030



AXIS 1

We are transparent and exacting

Good governance systems and procedures to guarantee an organizational culture based on ethical principles, sustainability and rejection of corruption.

AXIS 2

We are eco-efficient and respectful

Eco-efficiency and nature conservation in our operations are the bases for preserving and promoting the environment.

AXIS 3

We are responsible and aware

Commitment to our employees and society, ensuring job and road safety, equal opportunities, and quality employment.

we have a plan

2022 2023 2024 2025 2026 2027 2028 2029 2030

ESG PLAN 2022-2024

ESG PLAN 2025-2027

ESG PLAN 2028-2030



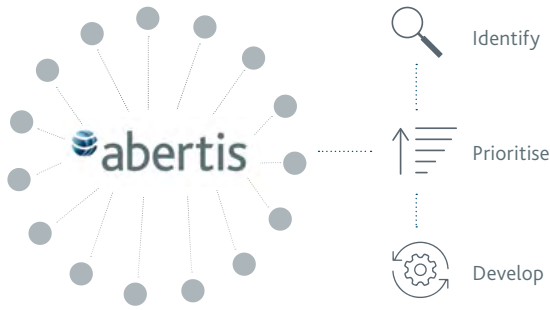
We have channelled the implementation of the actions necessary to ensure the achievement of the objectives of the 2022-2030 Sustainability Strategy through the preparation and development of three-year plans that we call ESG Plan. These plans establish intermediate objectives, specify the necessary actions to be implemented in each country, and allocate the necessary budget for their correct execution.

In 2023, Abertis had its greenhouse gas emission reduction targets validated by the Science Based Targets (SBT) initiative, which has used scientific criteria to confirm that they are on track with the Paris Agreement.



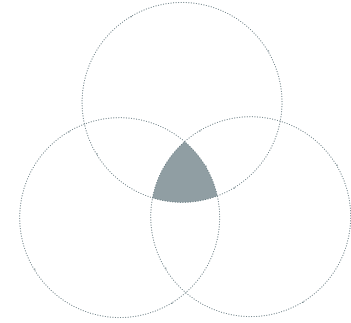
5 Our approach to innovation

INTEGRATE



The Group's business units work in an aligned and coordinated manner and in all phases of the opportunities.

PARTICIPATORY



Group employees have the opportunity to be part of the innovation process.

Main tools



Intrapreneurship programme: fostering innovation, creativity and entrepreneurial thinking within the Group.



Innovation Observatory: identification of trends, areas of interest for the Group and opportunities.



Experimentation with new technologies and ideas through innovation LABs.



Research projects, along with other corporations, universities and startups.



Strategic investment in startups of particular interest to the Group.



Challenges and innovation awards, through the Group's Chairs programme.



Innovation programme, spearheaded by Abertis Infraestructuras and performed together with the business units, leveraging on the different areas of experience and each region's different realities.

OPEN

The rest of the ecosystem's players must participate:



Universities



Development centres



Startups



Suppliers



Customers

Many of the challenges, changes and opportunities facing mobility must be addressed jointly.

Active projects



The European Clean Transportation Partnership (ECTN) aims to reduce emissions by establishing highway terminals equipped with biogas, hydrogen and electric charging solutions for trucks.



Automated toll payment enabled for any mobile device with built-in bluetooth.



Test laboratory for testing road network management tools and systems that enable the implementation of mobility and road safety solutions.



Designed to develop and implement advanced transportation and mobility services by effectively controlling automated and connected vehicles.



Beyond Roads

Abertis innovation

6 Road safety

Objective: to reduce road crashes

INFRASTRUCTURE



VEHICLE



HUMAN FACTOR



Road safety management



Multimodal transport



Secure infrastructures



Safer vehicles



Safer users



Post-accident response



Good practices

To apply all road safety knowledge, intervening mainly in countries with the greatest opportunity for improvement.



Traffic and road management

User-oriented control centres that provide an integral and global vision.

Road safety experience

Applied in all phases of infrastructure: planning, construction and operation, taking into account the context, environment, customs and culture of each country where Abertis operates.



Abertis employee in road safety campaign

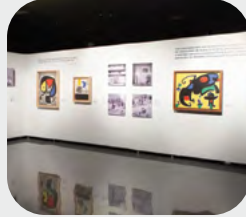
7 Abertis Foundation



Road safety



Sustainability and the environment



Cultural action



Social action



Abertis Chairs

The Abertis Foundation, based at Castellet Castle (Barcelona), was set up in 1999 as a non-profit organisation with the aim of contributing to the sustainable development of the different regions and countries in which Abertis operates. The Foundation's work focuses on five strategic lines: road safety, the environment, social outreach, culture and education.

One of its key pillars is sustainability and the environment and, specifically, the in-depth study of the Mediterranean region's ecosystems. This is formally enshrined in the Kingdom of Spain-Unesco alliance that materialised when this private partnership gave rise to the forest centre of its kind, namely, the International Centre for Mediterranean Biosphere Reserves.

In the social arena, the Abertis Foundation channels the Abertis Group's commitment to society through partnership agreements with leading national and international organisations.

It pays special attention to organisations engaged in promoting community involvement schemes, focusing on the most vulnerable groups in order to improve their quality of life and equal opportunities.

From day one, the Abertis Foundation has rolled out a far-ranging programme to promote culture, with the aim of bringing art within the reach of as many people as possible in the regions where Abertis operates. It also has its own projects to promote transport infrastructure management training and research through the International Network of Abertis Chairs on sustainable mobility.

In terms of road safety, it promotes actions aimed at road safety education for children, raising awareness among young people and accident prevention for older drivers.





Castellet Castle, Castellet i la Gornal, Barcelona. | Credits: Juan Segura



www.abertis.com



www.fundacioabertis.org



